Avolta

Six months Report 2026

Interim condensed consolidated financial statements June 2026

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Interim consolidated statement of profit or loss

for the six months ended June 30, 2026

In millions of CHF	Note	Unaudited 6M 2026	Unaudited 6M 2025
Net sales	6	6,450	6,624
Advertising income		119	110
Turnover		**6,569**	**6,734**
Cost of sales		(2,351)	(2,386)
Gross profit		**4,218**	**4,348**
Lease expenses	7	(938)	(929)
Personnel expenses	8	(1,366)	(1,370)
Depreciation and amortization		(924)	(965)
Other expenses	9	(584)	(643)
Other income	10	35	40
Operating profit		**441**	**481**
Finance expenses	11	(322)	(371)
Finance income	11	33	59
Foreign exchange loss		(10)	(42)
Profit before tax		**142**	**127**
Income tax expenses		(46)	(39)
Net profit		**96**	**88**
Attributable to			
Non-controlling interests		61	61
Equity holders of Avolta AG		35	27
Earnings per share attributable to equity holders of Avolta AG			
Basic earnings per share in CHF		0.25	0.19
Diluted earnings per share in CHF		0.25	0.19

Interim consolidated statement of other comprehensive income

for the six months ended June 30, 2026

In millions of CHF	Note	Unaudited 6M 2026	Unaudited 6M 2025
Net profit		**96**	**88**
Other comprehensive income / (loss)			
Exchange differences on translating foreign operations		34	(334)
Net loss on hedge of net investments in foreign operations	16	(1)	–
Cost of hedging	15	(5)	(5)
Items to be reclassified to net income in subsequent periods, net of tax		**28**	**(339)**
Total other comprehensive income / (loss), net of tax		**28**	**(339)**
Total comprehensive income / (loss), net of tax		**124**	**(251)**
Attributable to			
Non-controlling interests		61	40
Equity holders of Avolta AG		63	(291)

Interim consolidated statement of financial position

at June 30, 2026

In millions of CHF	Note	Unaudited Jun 30, 2026	31.12.2025
Assets			
Property, plant, and equipment	12	1,350	1,325
Right-of-use assets	13	7,926	7,302
Intangible assets		1,584	1,664
Goodwill		2,911	2,896
Investments in associates		33	31
Deferred tax assets		129	132
Net defined benefit assets		34	34
Other non-current assets		185	169
Non-current assets		**14,152**	**13,553**
Inventories		1,360	1,198
Trade and credit card receivables		64	48
Current investments		63	–
Other accounts receivable		739	738
Income tax receivables		36	31
Cash and cash equivalents	15	930	727
Current assets		**3,192**	**2,742**
Total assets		**17,344**	**16,295**
Liabilities and shareholders' equity			
Equity attributable to equity holders of Avolta AG		1,608	1,906
Non-controlling interests		174	145
Total equity		**1,782**	**2,051**
Borrowings	15	3,383	3,025
Lease obligations	15	7,358	6,689
Deferred tax liabilities		292	309
Provisions		83	96
Net defined benefit obligation		37	38
Other non-current liabilities		63	64
Non-current liabilities		**11,216**	**10,221**
Trade payables		1,008	798
Borrowings	15	263	274
Lease obligations	15	1,457	1,463
Income tax payables		90	82
Provisions		65	68
Other liabilities		1,463	1,338
Current liabilities		**4,346**	**4,023**
Total liabilities		**15,562**	**14,244**
Total liabilities and shareholders' equity		**17,344**	**16,295**

Interim consolidated statement of changes in equity

for the six months ended June 30, 2026

In millions of CHF	Note	Share capital	Share premium	Treasury shares	Employee benefit reserves	Hedging reserves	Translation reserves	Retained earnings	Total	Non-controlling interests	Total equity
		Attributable to equity holders of Avolta AG									
Balance at January 1, 2026		**733**	**6,392**	**(204)**	**13**	**(5)**	**(936)**	**(4,087)**	**1,906**	**145**	**2,051**
Net earnings		–	–	–	–	–	–	35	35	61	96
Other comprehensive income / (loss)		–	–	–	–	(5)	33	–	28	–	28
Total comprehensive income / (loss) for the period		**–**	**–**	**–**	**–**	**(5)**	**33**	**35**	**63**	**61**	**124**
Transactions with or distributions to shareholders											
Share purchases		–	–	(172)	–	–	–	–	(172)	–	(172)
Share cancellations	14	(25)	(173)	198	–	–	–	–	–	–	–
Share-based payments		–	–	43	–	–	–	(30)	13	–	13
Dividends	14	–	(161)	–	–	–	–	–	(161)	(89)	(250)
Total transactions with or distribution to owners		**(25)**	**(334)**	**69**	**–**	**–**	**–**	**(30)**	**(320)**	**(89)**	**(409)**
Changes in ownership interests in subsidiaries											
Other participation interest / Non-controlling interests share capital changes		–	–	–	–	–	–	(41)	(41)	57	16
Balance at June 30, 2026 (unaudited)		**708**	**6,058**	**(135)**	**13**	**(10)**	**(903)**	**(4,123)**	**1,608**	**174**	**1,782**

Interim consolidated statement of changes in equity

for the six months ended June 30, 2025

		Attributable to equity holders of Avolta AG									
In millions of CHF	Note	Share capital	Share premium	Treasury shares	Employee benefit reserves	Hedging reserves	Translation reserves	Retained earnings	Total	Non-controlling interests	Total equity
Balance at January 1, 2025		**733**	**6,528**	**(46)**	**7**	**–**	**(604)**	**(4,269)**	**2,349**	**171**	**2,520**
Net earnings		–	–	–	–	–	–	27	27	61	88
Other comprehensive loss		–	–	–	–	(5)	(313)	–	(318)	(21)	(339)
Total comprehensive income / (loss) for the period		**–**	**–**	**–**	**–**	**(5)**	**(313)**	**27**	**(291)**	**40**	**(251)**
Transactions with or distributions to shareholders											
Share purchases		–	–	(92)	–	–	–	–	(92)	–	(92)
Share-based payments	14	–	7	17	–	–	–	(24)	–	–	–
Dividends	14	–	(143)	–	–	–	–	–	(143)	(89)	(232)
Total transactions with or distribution to owners		**–**	**(136)**	**(75)**	**–**	**–**	**–**	**(24)**	**(235)**	**(89)**	**(324)**
Changes in ownership interests in subsidiaries											
Other participation interest / Non-controlling interests share capital changes		–	–	–	–	–	–	7	7	5	12
Balance at June 30, 2025 (unaudited)		**733**	**6,392**	**(121)**	**7**	**(5)**	**(917)**	**(4,259)**	**1,830**	**127**	**1,957**

Interim consolidated statement of cash flows

for the six months ended June 30, 2026

In millions of CHF	Note	Unaudited 6M 2026	Unaudited 6M 2025
Cash flows from operating activities			
Profit before tax		142	127
Adjustments for:			
Depreciation and amortization		924	966
Decrease in allowances and provisions		(5)	–
Other non-cash items		21	(5)
Loss on foreign exchange differences		10	41
Finance expenses	11	322	371
Finance income	11	(33)	(59)
Cash flows before working capital changes		**1,381**	**1,441**
Decrease / (increase) in trade and other accounts receivable		18	(18)
Increase in inventories		(146)	(92)
Increase in trade and other accounts payable		247	191
Cash generated from operations		**1,500**	**1,522**
Income tax paid		(57)	(34)
Net cash flows from operating activities [1]		**1,443**	**1,488**
Cash flows used in investing activities			
Purchase of property, plant, and equipment	12	(194)	(230)
Purchase of intangible assets		(24)	(18)
Purchase of financial deposits		(63)	–
Proceeds from lease income		10	16
Loans receivable repaid		1	1
Proceeds from sale of property, plant, and equipment		5	1
Interest received		35	41
Net cash flows used in investing activities		**(230)**	**(189)**

[1] Includes variable lease payments of CHF 950 million (6M 2025: CHF 941 million).

Interim consolidated statement of cash flows (continued)

for the six months ended June 30, 2026

In millions of CHF	Note	Unaudited 6M 2026	Unaudited 6M 2025
Cash flows used in financing activities			
Proceeds from borrowings	15	1,208	750
Repayment of borrowings	15	(855)	(464)
Dividends paid to shareholders	14	(161)	(143)
Dividends paid to non-controlling interests		(86)	(85)
Employee tax withholding on share-based payment plans		(9)	(4)
Gross consideration for purchase of treasury shares		(166)	(92)
Net contribution from / (to) non-controlling interests		11	7
Lease payments	15	(844)	(899)
Interest paid		(96)	(111)
Net cash flows used in financing activities		**(998)**	**(1,041)**
Foreign exchange effects on cash and cash equivalents	15	(12)	(79)
Increase in cash and cash equivalents		**203**	**179**
Cash and cash equivalents at the			
– beginning of the period	15	727	756
– end of the period	15	930	935

Notes to the interim consolidated financial statements

for the six months ended June 30, 2026

1. Corporate information

Avolta AG (the "Company") is a publicly listed company with headquarters in Basel, Switzerland. The Company is the world's leading travel retail and food & beverage company. It operates in close to 5,100 outlets worldwide. The shares of the Company are listed on the SIX Swiss Exchange in Zürich.

The interim consolidated financial statements of Avolta AG and its subsidiaries ("Avolta" or the "Group") for the period ended June 30, 2026 were authorized for public disclosure in accordance with a resolution of the Board of Directors of the Company dated July 29, 2026.

2. Basis of preparation

The interim consolidated financial statements for the period ended June 30, 2026 have been prepared in accordance with IAS 34 Interim Financial Reporting.

The interim consolidated financial statements do not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with Avolta's annual consolidated financial statements as of December 31, 2025. There have been no significant changes in estimates and no material changes in the scope of consolidation compared to December 31, 2025. These interim consolidated financial statements have been prepared on a going concern basis.

New standards, interpretations and amendments adopted
In 2026, the Group adopted various minor amendments to existing accounting standards and interpretations which have no material impact on the Group's overall results and financial position, and the Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting these minor amendments.

New and amended standards issued but not yet effective
The Group has not early adopted any of the amendments and new standards that have been issued but are not yet effective. The Group does not expect that these will have a material impact from a qualitative and quantitative perspective, except IFRS 18.

IFRS 18 replaces IAS 1 Presentation of Financial Statements while carrying forward many of the requirements in IAS 1. Introducing significant changes to disclosures, including of the consolidated statement of profit or loss, IFRS 18 will require changes to the presentation of Avolta's Group Consolidated Financial Statements but will not impact accounting for specific transactions and underlying CORE results will not be affected.

The new standard requires:

- presentation of specified categories and defined subtotals in the statement of profit or loss;
- providing annually audited disclosures on management-defined performance measures (MPMs; notably CORE EBITDA) in the notes to the financial statements; and
- specific aggregation and disaggregation.

The Group will apply IFRS 18 retrospectively from 2027 on and the amendments to IAS 7 and IAS 33, as well as the revised IAS 8 and IFRS 7 will become effective at the same time.

3. Geopolitical developments in the Middle East

On February 28, 2026, the United States of America and Israel launched a coordinated military campaign against Iran. In response, Iran attacked different states in the Middle East, extending beyond US and Israeli targets. Management, in direct contact with the local teams and partners, is closely monitoring the situation and is assessing operational implications to adapt activities in line with guidance from local authorities and airport partners. Across the wider Middle East, operations continue with some disruptions.

While the Company's direct exposure in the region is limited, the financial implications including any indirect impact on the travel and travel retail and food & beverage industry worldwide cannot be reliably assessed at the time of approval of the interim consolidated financial statements.

4. Seasonality

Usually, Avolta has its strongest months of net sales and operating profit between July and September corresponding to the summer time in the Northern hemisphere, whereas the first quarter is the weakest. These seasonality effects are more prominent on the operating profit level than is net sales. The straight-line depreciation of right-of-use assets further accentuates the volatility of operating profit.

5. Segment information

The Company has the following geographic operating segments:

- Europe, Middle East and Africa (EMEA)
- North America
- Latin America (LATAM)
- Asia Pacific (APAC)

Costs, which cannot be allocated to the operating segments, such as global and corporate costs, are included in "other".

Unaudited 6M 2026 **In millions of CHF**	Turnover	Core EBITDA
Europe, Middle East and Africa [1,2]	3,387	309
North America [1]	1,936	231
Latin America	777	62
Asia Pacific	469	10
Total operating segments	**6,569**	**612**
Other	–	(29)
Total	**6,569**	**583**

Unaudited 6M 2025 **In millions of CHF**	Turnover	Core EBITDA
Europe, Middle East and Africa [1,2]	3,458	333
North America [1]	2,046	229
Latin America	802	82
Asia Pacific	428	18
Total operating segments	**6,734**	**662**
Other	–	(50)
Total	**6,734**	**612**

[1] The Group generated 27.0 % (6M 2025: 27.8 %) of its turnover in the United States, 10.6 % (6M 2025: 10.6 %) in the United Kingdom, and 11.0 % (6M 2025: 10.9 %) in Italy.

[2] Avolta generated 3.2 % (6M 2025: 3.0 %) of its turnover with external customers in Switzerland (domicile).

Profit or loss reconciliation IFRS / CORE

Please refer Avolta's alternative performance measures chapter for more details on the reconciliation between the IFRS and CORE profit or loss.

Unaudited 6M 2026 **In millions of CHF**	IFRS	Acquisition related adjustments	Lease adjustments	Fuel sales adjustments	CORE
Net sales	6,450	–	–	(132)	6,318
Advertising income	119	–	–	–	119
Turnover	**6,569**	**–**	**–**	**(132)**	**6,437**
Cost of sales	(2,351)	–	–	122	(2,229)
Gross profit	**4,218**	**–**	**–**	**(10)**	**4,208**
Lease expenses (IFRS) / Concession expenses (CORE)	(938)	–	(749)	–	(1,687)
Personnel expenses	(1,366)	–	–	–	(1,366)
Other expenses	(584)	–	(33)	–	(617)
Other income	35	–	–	10	45
Operating profit before D&A (IFRS) / CORE EBITDA	**1,365**	**–**	**(782)**	**–**	**583**
Depreciation & impairment of PP&E	(156)	–	–	–	(156)
Amortization & impairment of intangibles	(113)	95	–	–	(18)
Depreciation & impairment of right-of-use assets	(655)	–	655	–	–
Operating profit (IFRS) / CORE EBIT	**441**	**95**	**(127)**	**–**	**409**
Financial result	(299)	–	230	–	(69)
Profit before tax (IFRS) / CORE EBT	**142**	**95**	**103**	**–**	**340**
Income tax expenses	(46)	(23)	(5)	–	(74)
Net profit (IFRS) / CORE Net profit	**96**	**72**	**98**	**–**	**266**

Unaudited 6M 2025 In millions of CHF	IFRS	Acquisition related adjustments	Lease adjustments	Fuel sales adjustments	CORE
Net sales	6,624	–	–	(121)	6,503
Advertising income	110	–	–	–	110
Turnover	**6,734**	**–**	**–**	**(121)**	**6,613**
Cost of sales	(2,386)	–	–	111	(2,275)
Gross profit	**4,348**	**–**	**–**	**(10)**	**4,338**
Lease expenses (IFRS) / Concession expenses (CORE)	(929)	–	(793)	–	(1,722)
Personnel expenses	(1,370)	–	–	–	(1,370)
Other expenses	(643)	–	(36)	–	(679)
Other income	40	–	(5)	10	45
Operating profit before D&A (IFRS) / CORE EBITDA	**1,446**	**–**	**(834)**	**–**	**612**
Depreciation & impairment of PP&E	(155)	–	–	–	(155)
Amortization & impairment of intangibles	(117)	101	–	–	(16)
Depreciation & impairment of right-of-use assets	(693)	–	693	–	–
Operating profit (IFRS) / CORE EBIT	**481**	**101**	**(141)**	**–**	**441**
Financial result	(354)	–	275	–	(79)
Profit before tax (IFRS) / CORE EBT	**127**	**101**	**134**	**–**	**362**
Income tax expenses	(39)	(29)	(4)	–	(72)
Net profit (IFRS) / CORE Net profit	**88**	**72**	**130**	**–**	**290**

Financial position and other disclosures

	Unaudited Jun 30, 2026		Dec 31, 2025	
In millions of CHF	Total assets	Total liabilities	Total assets	Total liabilities
Europe, Middle East and Africa [1]	10,187	10,263	9,869	9,678
North America [2]	4,271	2,873	4,134	2,743
Latin America	1,954	1,508	1,834	1,425
Asia Pacific	1,199	1,322	725	872
Total operating segments	**17,611**	**15,966**	**16,562**	**14,718**
Other	2,560	2,423	3,105	2,898
Eliminations	(2,827)	(2,827)	(3,372)	(3,372)
Total	**17,344**	**15,562**	**16,295**	**14,244**

[1] 8.3 % (Dec 31, 2025: 5.4 %) of the total non-current assets are located in Switzerland (domicile) and 24.7 % (Dec 31, 2025: 27.2 %) in Spain.

[2] 21.1 % (Dec 31, 2025: 21.9 %) of the total non-current assets are located in the United States.

6. Net sales

Net sales by product categories

In millions of CHF	EMEA	North America	LATAM	APAC	Unaudited 6M 2026
Food, Confectionery & Catering	1,069	1,502	100	106	2,777
Perfumes and Cosmetics	740	83	260	88	1,171
Tobacco & related products	682	18	47	156	903
Wine and Spirits	299	27	177	97	600
Luxury goods	143	70	121	11	345
Fuel	132	–	–	–	132
Other[1]	259	214	47	2	522
Total	**3,324**	**1,914**	**752**	**460**	**6,450**

In millions of CHF	EMEA	North America	LATAM	APAC	Unaudited 6M 2025
Food, Confectionery & Catering	1,081	1,587	97	109	2,874
Perfumes and Cosmetics	796	85	271	45	1,197
Tobacco & related products	700	18	49	157	924
Wine and Spirits	319	32	191	95	637
Luxury goods	147	76	120	16	359
Fuel	121	–	–	–	121
Other[1]	233	228	50	1	512
Total	**3,397**	**2,026**	**778**	**423**	**6,624**

[1] Other includes electronics, literature, and publications.

Net sales by market sector

In millions of CHF	EMEA	North America	LATAM	APAC	Unaudited 6M 2026
Duty-free	1,282	125	671	318	2,396
Duty-paid	1,054	745	81	62	1,942
Food & beverage	988	1,044	–	80	2,112
Total	**3,324**	**1,914**	**752**	**460**	**6,450**

In millions of CHF	EMEA	North America	LATAM	APAC	Unaudited 6M 2025
Duty-free	1,362	128	703	323	2,516
Duty-paid	1,039	810	75	15	1,939
Food & beverage	996	1,088	–	85	2,169
Total	**3,397**	**2,026**	**778**	**423**	**6,624**

Net sales by channel

In millions of CHF	EMEA	North America	LATAM	APAC	Unaudited 6M 2026
Airports	2,438	1,875	651	253	5,217
Motorways	640	–	–	–	640
Border, downtown & hotel shops	49	20	27	149	245
Cruise liners and seaports	49	–	70	–	119
Railway stations and other	148	19	4	58	229
Total	**3,324**	**1,914**	**752**	**460**	**6,450**

In millions of CHF	EMEA	North America	LATAM	APAC	Unaudited 6M 2026
Airports	2,443	1,984	679	200	5,306
Motorways	646	–	–	–	646
Border, downtown & hotel shops	83	21	26	163	293
Cruise liners and seaports	42	–	71	1	114
Railway stations and other	183	21	2	59	265
Total	**3,397**	**2,026**	**778**	**423**	**6,624**

7. Lease (expenses)/income

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Lease expenses	(904)	(935)
Lease expenses for short-term contracts	(58)	(18)
Lease expenses for low-value contracts	(7)	(7)
Sublease income	31	31
Total	**(938)**	**(929)**

8. Personnel expenses

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Salaries and wages	(1,053)	(1,066)
Social security expenses	(151)	(172)
Retirement benefits	(31)	(31)
Other personnel expenses	(131)	(101)
Total	**(1,366)**	**(1,370)**

9. Other expenses

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Repairs and maintenance	(92)	(97)
Credit card expenses	(80)	(115)
Royalties, franchise fees, and commercial services	(72)	(78)
IT expenses	(61)	(58)
Utilities	(54)	(57)
Professional advisors	(47)	(56)
Freight & packaging	(36)	(36)
Taxes other than income taxes	(32)	(38)
Office and admin expenses	(24)	(22)
Travel, car, entertainment, and representation	(19)	(19)
Advertising expenses	(17)	(15)
Insurances	(12)	(13)
Public relations expenses	(11)	(11)
Ancillary premises expenses	(6)	(8)
Bank expenses	(5)	(5)
Other operational expenses	(16)	(15)
Total	**(584)**	**(643)**

10. Other income

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Selling income	25	31
Other operational income	10	9
Total	**35**	**40**

11. Finance expenses and finance income

Finance expenses

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Interest expense	(308)	(343)
of which lease interest	(229)	(243)
of which notes interest	(46)	(45)
of which bank interest	(22)	(45)
of which bank guarantees commission expense	(6)	(5)
of which bank commitment fees	(4)	(4)
of which related to other financial liabilities	(1)	(1)
Amortization of arrangement fees	(7)	(4)
Other finance costs[1]	(7)	(24)
Total	**(322)**	**(371)**

1 6M 2025: CHF 18 million of losses on financial derivatives used as economic hedges, designated in hedging relationships in 2026.

Finance income

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Interest income on current deposits	16	39
Other finance income[1,2]	17	20
Total	**33**	**59**

1 6M 2025: CHF 12 million of gains on financial derivatives used as economic hedges, designated in hedging relationships in 2026.
2 6M 2026: CHF 12 million (6M 2025: CHF 5 million) gains in relation to modifications of lease contracts.

12. Property, plant, and equipment

2026 In millions of CHF	Leasehold improvements	Buildings	Furniture fixtures	Computer hardware	Vehicles	Work in progress	Total
At cost							
Balance at January 1	**1,117**	**68**	**905**	**106**	**8**	**224**	**2,428**
Additions	15	–	17	3	–	145	180
Disposals	(47)	–	(22)	(2)	–	–	(71)
Reclassification	66	–	33	6	–	(108)	(3)
Currency translation adjustments	13	–	4	2	–	2	21
Balance at June 30	**1,164**	**68**	**937**	**115**	**8**	**263**	**2,555**
Accumulated depreciation							
Balance at January 1	**(440)**	**(15)**	**(522)**	**(65)**	**(5)**	**–**	**(1,047)**
Additions	(83)	(1)	(62)	(10)	–	–	(156)
Disposals	31	–	22	2	–	–	55
Currency translation adjustments	(9)	–	(4)	(2)	–	–	(15)
Balance at June 30	**(501)**	**(16)**	**(566)**	**(75)**	**(5)**	**–**	**(1,163)**
Accumulated impairment							
Balance at January 1	**(34)**	**–**	**(21)**	**(1)**	**–**	**–**	**(56)**
Disposals	16	–	–	–	–	–	16
Currency translation adjustments	(2)	–	–	–	–	–	(2)
Balance at June 30	**(20)**	**–**	**(21)**	**(1)**	**–**	**–**	**(42)**
Carrying amount							
At June 30, 2026 (unaudited)	**643**	**52**	**350**	**39**	**3**	**263**	**1,350**

13. Right-of-use assets

2026 In millions of CHF	Shops	Other Buildings	Vehicles	Other	Total
At cost					
Balance at January 1	**13,114**	**351**	**14**	**5**	**13,484**
Additions	240	40	3	–	283
Contract expirations	(78)	(2)	(1)	–	(81)
Lease modifications	980	9	–	–	989
Currency translation adjustments	27	3	–	–	30
Balance at June 30	**14,283**	**401**	**16**	**5**	**14,705**
Accumulated depreciation					
Balance at January 1	**(5,739)**	**(168)**	**(6)**	**(3)**	**(5,916)**
Additions	(632)	(21)	(2)	–	(655)
Contract expirations	75	2	1	–	78
Lease modifications	(1)	–	–	–	(1)
Currency translation adjustments	(19)	(2)	–	–	(21)
Balance at June 30	**(6,316)**	**(189)**	**(7)**	**(3)**	**(6,515)**
Accumulated impairment					
Balance at January 1	**(266)**	**–**	**–**	**–**	**(266)**
Contract expirations	3	–	–	–	3
Currency translation adjustments	(1)	–	–	–	(1)
Balance at June 30	**(264)**	**–**	**–**	**–**	**(264)**
Carrying amount					
At June 30, 2026 (unaudited)	**7,703**	**212**	**9**	**2**	**7,926**

14. Equity

	Number of shares (in thousands)	Share capital (in millions of CHF)	Share premium (in millions of CHF)
Balance at January 1, 2025	**146,510**	**733**	**6,528**
Share-based payments	–	–	7
Dividends	–	–	(143)
Balance at June 30, 2025 (unaudited)	**146,510**	**733**	**6,392**

	Number of shares (in thousands)	Share capital (in millions of CHF)	Share premium (in millions of CHF)
Balance at January 1, 2026	**146,510**	**733**	**6,392**
Share cancellations	(4,861)	(25)	(173)
Dividends	–	–	(161)
Balance at June 30, 2026 (unaudited)	**141,649**	**708**	**6,058**

The ordinary general assembly of May 6, 2026 approved a dividend of CHF 1.15 per share, and paid a total dividend of CHF 161 million on May 12, 2026 from capital contribution reserves (share premium reserves) (2025: CHF 143 million or CHF 1.00 per share).

Avolta AG launched its previously announced public share buyback program of up to CHF 225 million on March 16, 2026. Under this program, shares at a cost of CHF 106 million have been purchased on market until June 30, 2026 and are to be cancelled.

On February 23, 2026, Avolta AG cancelled 4,861,342 shares relating to the up to CHF 200 million buyback program completed during 2025.

15. Borrowings

In millions of CHF	Cash and cash equivalents	Lease obligations	Financial derivatives asset-borrowings	Financial derivatives liability-borrowings	Borrowings	Net debt
Balance at January 1, 2026	**727**	**8,152**	**56**	**14**	**3,299**	**10,682**
Cash flows from operating, financing, and investing activities	215	–	–	–	–	(215)
Repayment of borrowings	–	–	–	–	(855)	(855)
Proceeds from borrowings	–	–	–	–	1,208	1,208
Lease payments	–	(844)	–	–	–	(844)
Cash flow	**215**	**(844)**	**–**	**–**	**353**	**(706)**
Additions to lease obligations	–	283	–	–	–	283
Interest on lease obligations	–	229	–	–	–	229
Modification of lease obligations	–	976	–	–	–	976
Cost of hedging	–	–	–	5	–	5
Arrangement fees amortization	–	–	–	–	7	7
Effect of interests	–	–	–	1	3	4
Currency translation adjustments	(12)	19	(11)	4	(16)	30
Other non-cash movements	**(12)**	**1,507**	**(11)**	**10**	**(6)**	**1,534**
Balance at June 30, 2026 (unaudited)	**930**	**8,815**	**45**	**24**	**3,646**	**11,510**

On June 2, 2026, Avolta issued EUR-denominated senior notes in an aggregate amount of EUR 400 million, due in 2033. The effective interest rate is 4.748% with an annual coupon of 4.625%, payable semi-annually in arrears. Proceeds were used to refinance EUR 354 million of Avolta's outstanding EUR 750 million senior notes due in 2027. The Group's standard debt covenants also apply to these senior notes.

To manage the foreign exchange exposure arising from intercompany loans, Avolta uses EUR/USD cross-currency swaps in designated fair value hedging relationships. Under the terms of the swaps, designated foreign currency intercompany loans (USD 785 million and EUR 722 million) are effectively swapped to CHF, thereby eliminating transactional foreign exchange exposure on these loans. Interest received on the EUR leg (weighted-average interest rate of 3.38%) and interest paid on the USD leg (weighted-average interest rate of 5.20%) are recognized within finance income and expense, while the effect of excluded components is recognized in other comprehensive income as cost of hedging and amortized systematically through periodic interest accruals.

Credit facilities

Avolta negotiates and manages its main credit facilities centrally. As of June 30, 2026, the total amount of the RCF (due 2030) is EUR 2,400 million (CHF 2,215 million), with CHF 1,063 million drawn (December 31, 2025: CHF 236 million).

Fair values

As of June 30, 2026, Avolta holds derivative financial assets of CHF 45 million which were measured using Level 2 inputs (December 31, 2025: CHF 56 million, Level 2), derivative financial liabilities of CHF 24 million, measured using Level 2 inputs (December 31, 2025: CHF 14 million, Level 2) and other financial liabilities measured using Level 3 inputs of CHF 40 million (December 31, 2025: CHF 40 million).

16. Net investment hedges

To reduce the translational risk from fluctuating exchange rates, the Company has designated USD 625 million of net investments in foreign operations in net investment hedges using forward contracts with a notional amount of USD 625 million to sell USD and buy CHF as hedging instruments. There is no ineffectiveness for these hedges and the effect of hedging is presented in the line item Net loss on hedge of net investments in foreign operations in other comprehensive income.

In millions of	CHF	USD
Balance at January 1, 2026	**–**	**–**
Designation	506	625
Currency translation adjustments	(1)	–
Balance at June 30, 2026 (unaudited)	**505**	**625**

17. Acquisition of businesses

Avolta has entered into an agreement to acquire 100% of DFS Okinawa, Japan. The transaction will provide Avolta entry to Japan's travel retail market, strengthening its presence in Asia Pacific. Based on 2025 results, DFS Okinawa generated revenues equivalent to approximately 10% of Avolta's APAC business. Closing is expected in the third quarter of 2026, subject to customary closing conditions.

18. Principal exchange rates

	Average rate		Closing rate		
In CHF	6M 2026	6M 2025	30.06.2026	30.06.2025	31.12.2025
1 USD	0.7869	0.8619	0.8081	0.7930	0.7923
1 EUR	0.9178	0.9410	0.9230	0.9349	0.9306
1 GBP	1.0582	1.1172	1.0719	1.0893	1.0678

19. Events after reporting date

No significant events occurred after June 30, 2026 up to July 29, 2026 that would have a material impact on these financial statements.

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To the Board of Directors of
Avolta AG, Basel

Basel, July 29, 2026

Report on the review of interim condensed consolidated financial statements

Introduction
We have reviewed the accompanying interim condensed consolidated financial statements of Avolta AG, which comprise the interim consolidated statement of financial position as at June 30, 2026, and the interim consolidated statement of profit or loss, interim consolidated statement of other comprehensive income, interim consolidated statement of changes in equity, interim consolidated statement of cash flows, for the six-months period then ended and the notes to the interim consolidated financial statements presented on pages 3 to 21. The Board of Directors is responsible for the preparation and fair presentation of these interim condensed consolidated financial statements in accordance with International Accounting Standard IAS 34 – “Interim Financial Reporting”. Our responsibility is to express a conclusion on these interim condensed consolidated financial statements based on our review.

Scope of Review
We conducted our review in accordance with International Standard on Review Engagements 2410, “Review of Interim Financial Information Performed by the Independent Auditor of the Entity.” A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion
Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements for the six months ended June 30, 2026 are not prepared, in all material respects, in accordance with International Accounting Standard IAS 34 “Interim Financial Reporting”.

Deloitte AG

Andreas Bodenmann	Fabian Hell
Licensed Audit expert	Licensed Audit expert

Avolta's alternative performance measures

Avolta believes that disclosing adjusted results of the Group's performance enhances the financial markets' understanding of the Group because the adjusted results enable better comparison across years. These CORE figures exclude exceptional acquisition, respectively disposal related items of income and expense, and also exclude impairments and amortization of acquisition-related intangible assets, which can differ significantly from year to year.

Avolta's profit or loss statement in accordance with IFRS is materially impacted by IFRS 16 lease accounting. CORE figures exclude this IFRS 16 accounting impact. This is achieved by reversing IFRS 16 related profit or loss line items (i.e., depreciation of right-of-use assets and lease interest) and adding the relevant concession fee owed based on the corresponding concession agreement. For this same reason, Avolta considers all of its concession fees and corresponding payments as CORE to its business, in contrast to IFRS 16, which treats fixed payments as a financing activity. In addition, Avolta believes that the straight-line depreciation of right-of-use assets does not reflect the economic reality of its business and the operational performance of the Group. Avolta uses these adjusted results in addition to IFRS as important factors in internally assessing the Group's performance.

In addition, Avolta reclasses net sales and respective cost of sales in relation to fuel sales to other income.

Organic growth

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Like-for-Like	3.5%	4.9%
Net new concessions	0.2%	0.8%
Organic growth	**3.7%**	**5.7%**

Organic growth describes the turnover growth of the Company in CHF, excluding turnover from acquisition and disinvestments to allow for annual comparison of Avolta Group's operational performance. Turnover, consisting of net sales and advertising income, is presented using constant exchange rates (prior year rates).

Organic growth is further split into Like-for-Like (LFL) growth and Net new concessions. LFL growth considers only shops that were open and comparable under same conditions with last year. Shops that are not comparable are adjusted as scope effects and are being reported as Net new concessions.

CORE profit or loss

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Net sales	6,318	6,503
Advertising income	119	110
Turnover	**6,437**	**6,613**
Cost of sales	(2,229)	(2,275)
Gross profit	**4,208**	**4,338**
Concession expenses	(1,687)	(1,722)
Personnel expenses	(1,366)	(1,370)
Other expenses	(617)	(679)
Other income	45	45
CORE EBITDA	**583**	**612**
Depreciation, amortization, and impairment	(174)	(171)
CORE EBIT	**409**	**441**
Financial result	(69)	(79)
CORE Profit before tax	**340**	**362**
Income tax	(74)	(72)
CORE Net profit	**266**	**290**
Attributable to		
Non-controlling interests	65	64
Equity holders of Avolta AG	201	226
Earnings per share attributable to equity holders of Avolta AG		
Basic earnings per share in CHF	1.43	1.57
Diluted earnings per share in CHF	1.40	1.55

Avolta's CORE profit or loss statement replaces the IFRS related lease expense lines with our concession fees as per the contracts and moves non-shop related leases back to other expenses. Also, the foreign exchange impact on our lease obligations and the financing component of IFRS 16 is removed. In addition, all depreciation and amortization expenses related to previous acquisitions are removed to enable a better view of the performance of the current year. CORE EBITDA is used by Avolta's lenders to calculate covenants under the bank financing agreements.

Profit or loss reconciliation IFRS / CORE

Unaudited 6M 2026 In millions of CHF	IFRS	Acquisition related adjustments	Lease adjustments	Fuel sales adjustments[1]	CORE
Net sales[1]	6,450	–	–	(132)	6,318
Advertising income	119	–	–	–	119
Turnover	**6,569**	**–**	**–**	**(132)**	**6,437**
Cost of sales	(2,351)	–	–	122	(2,229)
Gross profit	**4,218**	**–**	**–**	**(10)**	**4,208**
Lease expenses (IFRS) / Concession expenses (CORE)	(938)	–	(749)	–	(1,687)
Personnel expenses	(1,366)	–	–	–	(1,366)
Other expenses[2]	(584)	–	(33)	–	(617)
Other income	35	–	–	10	45
Operating profit before D&A (IFRS) / CORE EBITDA	**1,365**	**–**	**(782)**	**–**	**583**
Depreciation & impairment of PP&E	(156)	–	–	–	(156)
Amortization & impairment of intangibles	(113)	95	–	–	(18)
Depreciation & impairment of right-of-use assets	(655)	–	655	–	–
Operating profit (IFRS) / CORE EBIT	**441**	**95**	**(127)**	**–**	**409**
Financial result	(299)	–	230	–	(69)
Profit before tax (IFRS) / CORE EBT	**142**	**95**	**103**	**–**	**340**
Income tax expenses	(46)	(23)	(5)	–	(74)
Net profit (IFRS) / CORE Net profit	**96**	**72**	**98**	**–**	**266**
Attributable to					
Non-controlling interests	61	1	3	–	65
Equity holders of Avolta AG	**35**	**71**	**95**	**–**	**201**
Earnings per share attributable to equity holders of Avolta AG					
Basic earnings per share in CHF	0.25				1.43
Diluted earnings per share in CHF	0.25				1.40

1 Net sales (CORE) and cost of sales (CORE) differ from the IFRS amounts because they exclude fuel sales and fuel cost of sales. The net amount is classified as other income (CORE) in accordance with management's protocol for the analysis of Group figures.

2 CHF 33 million non-shop leases included in other expenses (CORE).

Unaudited 6M 2025 In millions of CHF	IFRS	Acquisition related adjustments	Lease adjustments	Fuel sales adjustments[1]	CORE
Net sales[1]	6,624	–	–	(121)	6,503
Advertising income	110	–	–	–	110
Turnover	**6,734**	**–**	**–**	**(121)**	**6,613**
Cost of sales	(2,386)	–	–	111	(2,275)
Gross profit	**4,348**	**–**	**–**	**(10)**	**4,338**
Lease expenses (IFRS)/Concession expenses (CORE)	(929)	–	(793)	–	(1,722)
Personnel expenses	(1,370)	–	–	–	(1,370)
Other expenses[2]	(643)	–	(36)	–	(679)
Other income	40	–	(5)	10	45
Operating profit before D&A (IFRS)/CORE EBITDA	**1,446**	**–**	**(834)**	**–**	**612**
Depreciation & impairment of PP&E	(155)	–	–	–	(155)
Amortization & impairment of intangibles	(117)	101	–	–	(16)
Depreciation & impairment of right-of-use assets	(693)	–	693	–	–
Operating profit (IFRS)/CORE EBIT	**481**	**101**	**(141)**	**–**	**441**
Financial result	(354)	–	275	–	(79)
Profit before tax (IFRS)/CORE EBT	**127**	**101**	**134**	**–**	**362**
Income tax expenses	(39)	(29)	(4)	–	(72)
Net profit (IFRS)/CORE Net profit	**88**	**72**	**130**	**–**	**290**
Attributable to					
Non-controlling interests	61	1	2	–	64
Equity holders of Avolta AG	**27**	**71**	**128**	**–**	**226**
Earnings per share attributable to equity holders of Avolta AG					
Basic earnings per share in CHF	0.19				1.57
Diluted earnings per share in CHF	0.19				1.55

[1] Net sales (CORE) and cost of sales (CORE) differ from the IFRS amounts because they exclude fuel sales and fuel cost of sales. The net amount is classified as other income (CORE) in accordance with management's protocol for the analysis of Group figures.

[2] CHF 36 million non-shop leases included in other expenses (CORE).

CORE cash flow

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
CORE EBITDA	**583**	**612**
Other non-cash items and changes in lease obligation	(36)	(54)
Changes in net working capital	56	82
Capital expenditures	(213)	(247)
Cash flow related to minorities [1]	(67)	(74)
Income taxes paid	(57)	(34)
Cash flow before financing	**266**	**285**
Interest, net	(61)	(70)
Other financing items	2	1
Equity free cash flow	**207**	**216**
Dividend to Group shareholders	(161)	(143)
Purchase of treasury shares	(166)	(92)
Foreign exchange adjustments and other	(44)	23
Decrease / (increase) in financial net debt	**(164)**	**4**
Financial net debt at the		
– beginning of the period	2,531	2,663
– end of the period	2,695	2,659

[1] Includes CHF 85 million (6M 2025: CHF 81 million) dividends paid to non-controlling interests and CHF 18 million (6M 2025: CHF 7 million) contribution from non-controlling interests.

Cash flow before financing is calculated from CORE EBITDA, corrected by changes in net working capital and concession related non-cash items (such as prepayments). In addition, capital expenditure (Capex), cash flows to minorities, and income taxes are deducted. Cash flow before financing provides an effective measure of Avolta's cash flow generation from operations and investing activities.

Equity free cash flow (EFCF) measures the relevant cash generation of the Company and provides the basis for further capital allocation decisions. It therefore can be considered an important KPI from a shareholder perspective, reflecting the amount of cash available for creating value to investors.

Financial net debt

In millions of CHF	Unaudited Jun 30, 2026	Dec 31, 2025
Borrowings (current and non-current)	3,646	3,299
Financial derivatives liability - Borrowings	24	14
Less: Financial derivatives assets - Borrowings	(45)	(56)
Less: Cash and cash equivalents	(930)	(727)
Financial net debt	**2,695**	**2,531**

Avolta's financial net debt is not considering IFRS 16 related lease obligations.

Trade net working capital

In millions of CHF	Unaudited Jun 30, 2026	Dec 31, 2025
Inventories	1,360	1,198
Trade and credit card receivables	64	48
Less: Trade payables	(1,008)	(798)
Trade net working capital	**416**	**448**

Working capital management relates to all trade-related items, which is one of the main focus areas. For better transparency, Avolta provides details on its trade-related core net working capital including inventories, trade and credit card receivables and trade payables.

Capital expenditure (Capex)

In millions of CHF	Unaudited 6M 2026	Unaudited 6M 2025
Purchase of property, plant, and equipment	(194)	(230)
Purchase of intangible assets	(24)	(18)
Proceeds from sale of property, plant, and equipment	5	1
Capex	**(213)**	**(247)**

Capex includes purchase of property, plant, equipment, intangible assets, other investing activities and proceeds from sale of property, plant, equipment on a cash basis. Any purchases or proceeds related to financial assets are not included within the definition as not considered core to Avolta's business operations and as those activities might differ over time.